

# EXHIBIT M

## HOW NOT TO MANAGE A COMMON BENEFIT FUND: ALLOCATING ATTORNEYS' FEES IN VIOXX LITIGATION

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### ABSTRACT

*Kline & Specter, P.C. was significantly involved in the multidistrict Vioxx litigation and the resulting disputes concerning the allocation of common benefit fees among the plaintiffs' counsel. Based on this experience, the authors discuss how the allocation of fees in Vioxx provides lessons in how not to manage a common benefit fund. This Article first reviews the Vioxx litigation and the basic principles of common benefit fee allocation, including the lodestar approach. This Article then discusses how the Vioxx Fee Allocation Committee abandoned the lodestar approach in favor of a "point" system through which insiders sought to award themselves a lion's share of the common benefit fund. This Article reviews a deal between insiders and certain law firms that resulted in an unauthorized distribution from the settlement fund to resolve objections over the size of the Vioxx common benefit fund. The Article argues that common benefit fees should be distributed according to the well-accepted lodestar approach, rather than an ad hoc "point" system created by self-interested parties, and that common benefit money should not be distributed through unauthorized deals. It concludes that Multidistrict Litigation judges should closely supervise the actions of court-appointed counsel to make sure that decisions around the size and distribution of common-benefit funds are transparent, jurisprudentially sound, and fundamentally fair.*

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## INTRODUCTION

Mass tort litigation begins as a contest between plaintiffs and defendants around complex factual and legal issues. When settlement between those parties is reached, that initial contest can give way to another: allocation of common benefit fees among the plaintiffs’ counsel. There is a well-developed body of law to guide fee allocation in these common-fund settings. Generally, (1) each law firm calculates its lodestar based on the hours worked and reasonable billable rates for that time; (2) each firm’s lodestar may be adjusted upward (or downward) based upon its contributions to the litigation and the amount of money set aside for common benefit attorneys’ fees; and (3) the trial court overseeing the litigation evaluates and approves the fee allocations.

*Vioxx* personal injury litigation resulted in a \$4.85 billion settlement, of which over \$315 million was allocated to pay attorneys for their common benefit work. Significant problems plagued the management and distribution of this common benefit fund. Those problems arose because plaintiffs’ lawyers proposed fee allocations through a free-wheeling approach that favored those insiders and sought to purchase peace through secret negotiation. Because of the-

se problems, *Vioxx* contains object lessons in how *not* to manage common benefit fee allocation.

Kline & Specter, P.C. had a significant involvement in the *Vioxx* litigation and the resulting fee allocation disputes.<sup>1</sup> Based on that experience, the authors review the missteps in *Vioxx* fee allocation that created such uproar. This Article first reviews the history of *Vioxx* litigation followed by a review of the basic principles of fee allocation from a common benefit fund. This Article then discusses (1) the Fee Allocation Committee's abandonment of the lodestar approach in favor of a novel "point" system through which the insiders sought to award themselves the lion's share of the common benefit fund at the expense of others who performed valuable services for the litigation; and (2) the deal between insiders and certain law firms that resulted in an unauthorized distribution of approximately \$18.5 million from the settlement fund to resolve objections over the size of the common benefit fund.

The authors suggest that these events provide an object lesson in how *not* to manage a common benefit fund. In particular, common benefit fees should be distributed according to the well-accepted lodestar approach rather than an ad hoc point system created by self-interested parties. Common benefit money should not be distributed through unauthorized deals. As an overarching matter, Multidistrict Litigation ("MDL") judges must closely supervise the actions of court-appointed counsel to make sure that decisions around the size and distribution of common-benefit funds are transparent, jurisprudentially sound, and fundamentally fair. The extensive litigation that occurred in relation to the *Vioxx* common benefit fund need not have occurred and need not occur in future MDLs either.

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1. See generally Objection of Kline & Specter, P.C. to the *Vioxx* Fee Allocation Committee's Common Benefit Fee Recommendation, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Feb. 7, 2011) [hereinafter Objection of Kline & Specter, P.C.]. Kline & Specter had a major role in *Vioxx* litigation that included taking significant depositions and a lead role in developing the causation claim. Author Tom Kline also served on the Plaintiffs' Steering Committee but not the Fee Allocation Committee. Kline & Specter's significant role in *Vioxx* litigation resulted in a \$12 million lodestar—the fourth largest of all firms involved. See *id.* at 2. However, the Fee Allocation Committee initially recommended that Kline & Specter receive only \$4.4 million in common benefit fees, roughly 37 percent of firm's lodestar. *Id.* at 1. Furthermore, the Fee Allocation Committee recommended that its own members' lodestar be multiplied by an average of 2.5; Kline & Specter's recommended fee would have been \$30 million using that average. *Id.* at 2. When Kline & Specter objected to the Committee's initial recommendation of \$4.4 million, the Committee reduced its recommendation for Kline & Specter further to \$4 million. *Id.* at 7–8. Kline & Specter objected to the further reduced recommendation through an extensive court filing. The Fee Allocation Committee agreed to recommend \$15 million the day before Kline & Specter was to make its presentation to a court-appointed special master.

# I. A BRIEF SUMMARY OF VIOXX LITIGATION THROUGH SETTLEMENT

The history of *Vioxx* litigation has been extensively reviewed in judicial decisions.<sup>2</sup> By way of brief summary, this multidistrict and state-court products liability litigation involved the prescription drug *Vioxx*, generically known as Rofecoxib, which was designed by Merck to relieve pain and inflammation resulting from osteoarthritis, rheumatoid arthritis, menstrual pain, and migraine headaches.<sup>3</sup> The Food and Drug Administration approved *Vioxx* for sale in the United States in May of 1999.<sup>4</sup> Merck withdrew *Vioxx* from the market in September 2004 after data from a clinical trial showed that *Vioxx* use increased the risk of cardiovascular thrombotic events, such as myocardial infarction and ischemic stroke.<sup>5</sup> Thereafter, thousands of individual suits and class actions were filed against Merck in state and federal courts alleging a variety of claims.<sup>6</sup>

California, New Jersey, and Texas instituted consolidated proceedings at various dates between 2002 and 2005.<sup>7</sup> In February 2005, the Judicial Panel on Multidistrict Litigation conferred “MDL” status on federal *Vioxx* cases and transferred all such cases to Judge Eldon Fallon of the United States District Court for the Eastern District of Louisiana for coordinated discovery and pretrial proceedings under 28 U.S.C. §1407.<sup>8</sup>

In February 2005, Judge Fallon directed the plaintiffs’ counsel involved in the *Vioxx* MDL to offer recommendations for the appointment of plaintiffs’ liaison counsel.<sup>9</sup> The plaintiffs’ counsel submitted several recommendations, and Judge Fallon entered an order appointing Mr. Russ Herman to perform the liaison role.<sup>10</sup>

In April of 2005, after reviewing applications from various counsel, Judge Fallon appointed twelve lawyers (including author Thomas Kline) to serve on the Plaintiffs’ Steering Committee

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2. See *In re Vioxx Prods. Liab. Litig.*, 760 F. Supp. 2d 640 (E.D. La. 2010); *In re Vioxx Prods. Liab. Litig.*, 401 F. Supp. 2d 565 (E.D. La. 2005).

3. *In re Vioxx*, 760 F. Supp. 2d at 642.

4. *Id.*

5. *Id.*

6. *Id.* (including “products liability, tort, fraud, and warranty claims”).

7. See *id.*

8. *Id.*

9. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, 2005 WL 756742, at \*10-11 (E.D. La. Feb. 18, 2005) (Pretrial Order No. 1).

10. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, at \*1 (E.D. La. Feb. 28, 2005) (Pretrial Order No. 2).

("PSC").<sup>11</sup> He appointed attorneys Andy Birchfield and Christopher Seeger as the PSC's co-lead counsel.<sup>12</sup> He charged the PSC with the management of plaintiffs' litigation efforts, including the negotiation of settlement.<sup>13</sup> In turn, the PSC created numerous subcommittees to organize and coordinate *Vioxx* litigation on the plaintiffs' side.<sup>14</sup> This format is typical in modern mass tort practice.

Extensive litigation followed the appointment of this committee. Plaintiffs' attorneys engaged in all aspects of pre-trial litigation including: document discovery, identification and preparation of experts, development of legal and factual theories, the taking of depositions, motion practice, the coordination of state and federal proceedings, and preparation of a trial package capable of being used by all plaintiffs' counsel across the country.

The court conducted six *Vioxx* bellwether trials.<sup>15</sup> Four trials ended in defense verdicts, one of which was preceded by a trial resulting in a hung jury, while only one case resulted in a plaintiff's verdict.<sup>16</sup> Thirteen additional *Vioxx*-related cases were tried before juries in state courts in Texas, New Jersey, California, Alabama, Illinois, and Florida.<sup>17</sup> The state court results included four additional plaintiffs' verdicts (though two were reversed in the appellate courts), seven defense verdicts, and two hung juries.<sup>18</sup> Taking into account the overturning of two plaintiffs' verdicts on appeal, the final tally was three plaintiffs' victories, fourteen plaintiffs' losses, and three hung juries.<sup>19</sup>

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11. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, 2005 WL 850963, at \*1 (E.D. La. Apr. 8, 2005) (Pretrial Order No. 6). The PSC's twelve members were attorneys Andy D. Birchfield (co-lead counsel), Christopher A. Seeger (co-lead counsel), Richard J. Arsenault, Elizabeth J. Cabraser, Thomas R. Kline, Arnold Levin, Carlene Rhodes Lewis, Gerald E. Meunier, Troy A. Rafferty, Drew Ranier, Mark P. Robinson, Jr., and Christopher V. Tisi. *Id.*

12. *Id.*

13. *Id.* at \*1-2.

14. *In re Vioxx Prods. Liab. Litig.*, 760 F. Supp. 2d 640, 643 (E.D. La. 2010).

15. *Id.* at 644 (noting that the "first of the bellwether trials took place in Houston, Texas, while [the Louisiana court] was displaced following Hurricane Katrina"). As outlined in *In re Vioxx*, 760 F. Supp. 2d at 644 n.7, the bellwether trials included: *Plunkett v. Merck & Co.*, No. 05-4046 (E.D. La. filed Aug. 23, 2005) (comprising both the first and second bellwether trials, as the first trial resulted in a hung jury); *Barnett v. Merck & Co.*, No. 06-485 (E.D. La. filed Jan. 31, 2006) (third bellwether trial); *Smith v. Merck & Co.*, No. 05-4379 (E.D. La. filed Sept. 29, 2005) (fourth bellwether trial); *Mason v. Merck & Co.*, No. 06-0810 (E.D. La. filed Feb. 16, 2006) (fifth bellwether trial); *Dedrick v. Merck & Co.*, No. 05-2524 (E.D. La. filed June 21, 2005) (sixth bellwether trial).

16. *In re Vioxx*, 760 F. Supp. 2d at 644.

17. *Id.*

18. See *Objection of Kline & Specter, P.C.*, *supra* note 1, at 4-5.

19. See *id.*

At some point (it is not publicly known when), Judge Fallon appointed a Negotiating Plaintiffs' Committee ("NPC"),<sup>20</sup> comprised of plaintiffs' liaison counsel, both co-lead counsels of the PSC, two additional PSC members, and two additional attorneys.<sup>21</sup> The NPC's purpose was to negotiate a settlement with Merck.<sup>22</sup> Judge Fallon did not notify the litigants involved in *Vioxx* litigation that he was contemplating the creation of this additional committee. He did not accept applications for appointment. Neither he nor anyone else informed the PSC as a corporate body that the NPC had been created and was conducting settlement negotiations—a role allocated to the PSC by court order.<sup>23</sup> Individual members of the PSC were kept in the dark.

This marked the end of the PSC as an active force in *Vioxx* litigation. After the NPC's formation, the PSC never met again as a corporate body nor had any substantive role in the litigation. The NPC negotiated with Merck to reach a settlement, conducting those discussions in secret and beyond the authority, knowledge, or oversight of the PSC. The NPC participated in the "4 percent deal" with objectors to the initial proposed allocation for common benefit fees.<sup>24</sup> The NPC essentially became the PSC's successor-in-interest, displacing the PSC and taking over the PSC's responsibility to negotiate a settlement for *Vioxx* litigation and conducting other aspects of the litigation.<sup>25</sup>

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20. See *id.* at 5; *In re Vioxx*, 760 F. Supp. 2d at 644.

21. See generally SETTLEMENT AGREEMENT BETWEEN MERCK & CO., INC. AND THE COUNSEL LISTED ON THE SIGNATURE PAGE (dated as of Nov. 9, 2007), <http://www.officialvioxxsettlement.com/documents/Master%20Settlement%20Agreement%20-%20new.pdf> (last visited Oct. 2, 2016) [hereinafter MERCK SETTLEMENT AGREEMENT]. The NPC's seven members were attorneys Russ Herman (plaintiffs' liaison counsel), Andy D. Birchfield (PSC co-lead counsel), Christopher A. Seeger (PSC co-lead counsel), Arnold Levin (PSC member), Edward F. Blizzard, and Thomas R. Girardi. *Id.*

22. *In re Vioxx*, 760 F. Supp. 2d at 644.

23. See *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, 2005 WL 850963, at \*1–2 (E.D. La. Apr. 8, 2005) (Pretrial Order No. 6) ("The PSC will have the following responsibilities: . . . (2) Negotiate and enter into stipulations with Defendants regarding this litigation . . . (3) Explore, develop, and pursue all settlement options . . . in this litigation.").

24. See *infra* Part V.

25. This approach raises significant questions. The PSC was created by court order to organize the plaintiffs' counsel, litigate the cases, and negotiate settlement with Merck. *Id.* The PSC having been created and endowed with specific court-ordered duties, it would have been more efficient and transparent to allow the PSC to pursue those duties rather than appoint a second committee with overlapping function and membership without notice, clear allocation of responsibility, or oversight by the PSC. The abandonment of the PSC and serial creation of new committees may undermine confidence in plaintiffs' steering committees generally and deter lawyers from serving on future committees in other litigation. It also complicates the administration of mass tort cases.



In November 2007, Merck and the NPC announced that they had reached a settlement for an overall sum of \$4.85 billion.<sup>26</sup> The agreement was a voluntary “opt-in” agreement.<sup>27</sup> It provided that Judge Fallon would oversee aspects of the administrative process, including reimbursing of costs and awarding of common benefit fees.<sup>28</sup> During this period, Judge Fallon also appointed a nine-person Fee Allocation Committee (“FAC”), comprised of the same seven lawyers he earlier appointed to the NPC plus two additional lawyers who were not PSC members.<sup>29</sup> Thus, Judge Fallon appointed three different committees to govern the litigation, each with different compositions and numbers, even though the PSC was created from the outset and was empowered to perform all of the functions that the NPC and FAC would later serve.

In July 2008, Merck announced that it was satisfied that sign-up thresholds necessary to trigger funding of the *Vioxx* Settlement Program had been met.<sup>30</sup> Eventually 99.9 percent of all eligible claimants entered the program, and by June 2010, the parties had distributed over \$4.35 billion to 32,886 claimants.<sup>31</sup>

Several months later, in October 2010, Judge Fallon entered an Order allocating 6.5 percent of the settlement fund—a total of \$315,250,000—to compensate attorneys whose work inured to the common benefit of all plaintiffs and helped produce the settlement fund.<sup>32</sup> When issues regarding the allocation of common benefit attorneys’ fees ripened, the second round of litigation began.

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26. See MERCK SETTLEMENT AGREEMENT, *supra* note 21, at 2.

27. *In re Vioxx*, 760 F. Supp. 2d at 645.

28. See *id.*; see also MERCK SETTLEMENT AGREEMENT, *supra* note 21, at 36. There is a further question about whether a sitting federal district court judge properly can serve as the administrator of a private settlement agreement. That topic is not the subject of this article but is worth further consideration.

29. See *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, at \*1–2 (E.D. La. Nov. 20, 2007) (Pre-trial Order No. 32). The FAC’s nine members were Russ M. Herman (Plaintiffs’ liaison counsel and NPC member), Andy D. Birchfield (PSC co-lead counsel and NPC member), Christopher A. Seeger (PSC co-lead counsel and NPC member), Arnold Levin (PSC and NPC member), Troy Rafferty (PSC and NPC member), Edward F. Blizzard (NPC member), Thomas R. Girardi (NPC member), W. Mark Lanier, and Perry Weitz. *Id.*

30. *In re Vioxx*, 760 F. Supp. 2d at 645.

31. *Id.* at 646.

32. *Id.* at 658. Significant questions exist about whether Judge Fallon had jurisdiction to order fee allocation across the entirety of *Vioxx* litigation, where he only had jurisdiction over those cases submitted to the MDL and where numerous cases were being litigated in state court. Even a district court’s “inherent powers” do not extend to cases not subject to that court’s jurisdiction. See *Chambers v. NASCO, Inc.*, 501 U.S. 32, 45 (1991) (explaining that a court’s inherent power to assess attorney’s fees in common fund scenarios “derives not from a court’s power to control litigants, but from its historic equity jurisdiction . . . and allows a court to award attorney’s fees to a party whose litigation efforts directly benefit others.”) (in-



## II. THE BASIC LAW OF COMMON BENEFIT FEE ALLOCATION

## A. Key Circuit Court Cases

The law governing the allocation of common benefit fees to individual law firms is well developed. A key case is the Fifth Circuit's decision in *In re High Sulfur Content Gasoline Products Liability Litigation* ("*High Sulfur*"),<sup>33</sup> where a plaintiffs' steering committee made a recommendation regarding the allocation of common benefit funds to a district court in an *ex parte* proceeding.<sup>34</sup> The district court adopted the recommendation with no analysis and then sealed all records describing the recommendation.<sup>35</sup>

The Fifth Circuit vacated the district court's recommendation and remanded with instructions.<sup>36</sup> The court explained that while a district court may appoint a committee to recommend allocation of an aggregate fee award, "the appointment of a committee does not relieve a district court of its responsibility to closely scrutinize the attorneys' fee allocation, especially when the attorneys recommending the allocation have a financial interest in the resulting awards."<sup>37</sup> Such close scrutiny "guards against the public perception that attorneys exploit the class action device to obtain large fees at the expense of the class" and "deflect[s] the potential public misunderstandings that they may cultivate in regard to the interests of class counsel."<sup>38</sup> The Fifth Circuit explained further that for a district court to fulfill its duty, it "must not cursorily approve the attorneys' fee provision of a class settlement or delegate that duty to the parties."<sup>39</sup> Rather, exacting review is "necessary to discharge the [court's] obligation to award fees that are reasonable and consistent with governing law."<sup>40</sup>

The Fifth Circuit added that district courts are *required* to use the "lodestar method" to assess common benefit fees.<sup>41</sup> Under this framework, "[t]he district court must first determine the reasonable

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ternal citations omitted). This issue was raised in *Vioxx* litigation but never pursued to an appellate resolution.

33. 517 F.3d 220 (5th Cir. 2008).

34. *Id.* at 223–24.

35. *Id.* at 226.

36. *See id.* at 224.

37. *Id.* at 227.

38. *Id.* at 228 (citations and internal quotation marks omitted).

39. *Id.*

40. *Id.* (quoting FED. JUDICIAL CTR., MANUAL FOR COMPLEX LITIGATION § 14.231 (Judge Stanley Marcus et al. eds., 4th ed. 2004)).

41. *Id.*

number of hours expended on the litigation, and the reasonable hourly rate for the participating attorney.”<sup>42</sup> “The lodestar is computed by multiplying the number of hours reasonably expended by the reasonable hourly rate.”<sup>43</sup> The district court may then adjust the lodestar upward or downward after a review of the twelve factors set forth in *Johnson v. Georgia Highway Express, Inc.*:<sup>44</sup>

(1) time and labor required, (2) novelty and difficulty of the issues, (3) skill required to perform the legal services properly, (4) preclusion of other employment, (5) customary fee, (6) whether the fee is fixed or contingent, (7) time limitations imposed by the client or the circumstances, (8) amount involved and results obtained, (9) experience, reputation and ability of the attorneys, (10) undesirability of the case, (11) nature and length of the professional relationship with the client, and (12) awards in similar cases.<sup>45</sup>

In *High Sulfur*, the Fifth Circuit addressed similar issues to those that ensued in the *Vioxx* fee dispute. For example, the Fifth Circuit criticized the district court for sealing record entries that prevented attorneys from understanding the basis upon which fee recommendations had been made.<sup>46</sup> In *Vioxx* litigation, there was no sealing of documents related to fee allocation, but the FAC refused to disclose the number of “points” it assessed to different law firms, the completed “grid” it used to determine point values, or any information on how it developed the point system or determined how points were distributed. These are the type of refusals that troubled the Fifth Circuit in *High Sulfur* because “[a] lack of transparency about the individual fee awards supports a perception that many of [the] attorneys [are] more interested in accommodating themselves than the people they represent.”<sup>47</sup> As the Fifth Circuit added, without full transparency about a fee committee’s process, attorneys cannot “compare their awards to those of other attorneys . . . . One cannot even compare apples to oranges without knowing what the oranges are.”<sup>48</sup>

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42. *Id.* (emphasis added).

43. *Id.*

44. 488 F.2d 714, 717–19 (5th Cir. 1974) *abrogated by* *Blanchard v. Bergeron*, 489 U.S. 87, 96–97 (1989).

45. *In re High Sulfur*, 517 F.3d at 226, n.6 (citing *Johnson*, 488 F.2d at 717–19).

46. *Id.* at 229–30.

47. *Id.* at 229.

48. *See id.* at 232.

The lessons from *High Sulfur* are reinforced by the Second Circuit's decision in *In re Agent Orange Product Liability Litigation* ("*Agent Orange*").<sup>49</sup> There, the Second Circuit invalidated a plaintiffs' steering committee's decision to divide a common benefit fee that was based on a private fee allocation.<sup>50</sup> The Court explained that while some authority supported the committee's power to divide money pursuant to a private agreement, the committee could not divide the award in any manner it deemed satisfactory: "Such a division overlooks the district court's role as protector of class interests under Fed. R. Civ. P. 23(e) and its role of assuring reasonableness in the awarding of fees in equitable fund cases."<sup>51</sup> Under *Agent Orange*, a court's duty to assure reasonableness extends to the allocation of common benefit money and does not end with creation of the aggregate fund.<sup>52</sup> Thus, reasonableness is the touchstone for allocating money from a common benefit fund.<sup>53</sup>

Another instructive case is the Ninth Circuit's decision in *In re FPI/Agretech Securities Litigation* ("*FPI*"),<sup>54</sup> in which the court affirmed a district court's decision not to allocate attorneys' fees to a lawyer who was uninvolved in the litigation from which the fees were recovered.<sup>55</sup> The attorney in question argued for the enforcement of a prior fee agreement.<sup>56</sup> The Ninth Circuit found that the district court was entitled to reject that agreement if it rewarded an attorney "in disproportion to the benefits that attorney conferred upon the class—even if the allocation in fact has no impact on the class."<sup>57</sup> The Ninth Circuit added that district courts should "reject a fee allocation that does not accurately reflect the amount of work performed by the various attorneys."<sup>58</sup> Indeed, it held that "the relative efforts of, and benefits conferred upon the class by, co-counsel are proper bases for refusing to approve a fee allocation proposal."<sup>59</sup> Therefore, *FPI* and *Agent Orange* work in tandem to conclude that courts must assure "reasonableness" and avoid "disproportion" when allocating common benefit fees.

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49. 818 F.2d 216, 217–21 (2d Cir. 1987).

50. *See id.* at 218.

51. *Id.* at 223 (emphasis added).

52. *See id.*

53. *See id.*

54. 105 F.3d 469 (9th Cir. 1997).

55. *Id.* at 470.

56. *Id.* at 472–73.

57. *Id.*

58. *Id.*

59. *Id.* at 474.

### B. Key District Court Cases

Federal district courts have issued important decisions on fee allocation as well. Especially significant is the district court's decision in *In re Vitamins Antitrust Litigation* ("*Vitamins Antitrust*").<sup>60</sup> There, a district court awarded an aggregate common benefit fee following antitrust litigation, and the co-lead counsel allocated fees among the contributing law firms.<sup>61</sup> One firm objected to its award, saying the multiplier was too low.<sup>62</sup> The district court agreed, and found that the lead counsel failed to consider whether the fee it awarded itself was justified in comparison to the fees it awarded to others.<sup>63</sup>

Stressing the need for fair allocation across the board, the district court explained:

The commitment to lead counsel of the responsibility of apportioning the fee among itself and other firms is a fundamental exercise of trust by the court. Implicit in that delegation is the requirement that lead counsel apply a universally fair standard of allocation to all participants . . . . *Allocation means proportion*; how does the share lead counsel is taking compare to the shares others are getting?<sup>64</sup>

The court concluded that all allocations must be "rationally related to each other."<sup>65</sup> Accordingly, lead counsel must make a "fair allocation among its group even if that allocation diminished the share lead counsel received."<sup>66</sup>

Harkening to *FPI* and *Agent Orange*, *Vitamins Antitrust* holds that allocation means proportion, which stands for an important proposition: all fees must be rationally related to one another.<sup>67</sup> Additionally, its decision states explicitly what people know instinctively: fee allocation is an exercise of trust.<sup>68</sup>

In the realm of district court decisions, no decision had more relevance to *Vioxx* litigation than Judge Fallon's decision in *Turner v. Murphy Oil USA, Inc.*<sup>69</sup> In *Turner*, homeowners and business owners sued an oil refinery operator for damages from an oil spill that re-

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60. 398 F. Supp. 2d 209 (D.D.C. 2005).

61. *See id.* at 217.

62. *Id.* at 218.

63. *Id.* at 234.

64. *Id.* (emphasis added).

65. *Id.*

66. *Id.*

67. *Id.*

68. *See id.*

69. 582 F. Supp. 2d 797 (E.D. La. 2008).

sulted when an above-ground tank ruptured during the flooding following Hurricane Katrina.<sup>70</sup> The case was certified as a class action and settled for approximately \$330.1 million.<sup>71</sup> Judge Fallon approved an award for attorneys' fees and costs of approximately \$33.7 million and appointed a special master to recommend allocation of the award to the various plaintiffs' attorneys.<sup>72</sup> After the special master made a preliminary recommendation, attorneys had the opportunity to object, which numerous attorneys did.<sup>73</sup> Discovery followed, after which the master held a hearing where attorneys could argue and call witnesses.<sup>74</sup> Following that hearing, the special master filed a final recommendation with Judge Fallon that differed from the preliminary assessment in many instances: some attorneys got more, others got less.<sup>75</sup> Judge Fallon then entered an Order awarding fees to individual attorneys, which agreed with the special master's recommendation in many instances, but modified it in several others.<sup>76</sup> Judge Fallon gave a detailed explanation of his decision in each instance.<sup>77</sup>

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70. *Id.* at 799–800.

71. *Id.* at 801–02.

72. *See id.* The \$330.1 million recovery was excellent under the circumstances. This was recognized in the attorneys' fee award. The Court's \$33.7 million overall reward reflected a multiplier equaling 5.08, the estimated high end of the lodestar range, and 3.49, the estimated low end. *See Turner v. Murphy Oil USA, Inc.*, 472 F. Supp. 2d 830, 868–69 (E.D. La. 2007). In contrast, the Court's \$315,250,000 award in *Vioxx* litigation reflected a 1.2633 multiplier over the aggregate lodestar of all firms. This smaller multiplier reflects the lesser degree of success achieved in the *Vioxx* litigation when compared to *Turner*, at least as a function of common benefit hours compared to common benefit fee.

The 1.2633 multiplier is small in the context of contingent fee litigation (and certainly when compared with the multiplier achieved in *Turner*). It reflects the lopsided trial results for Merck and an overall settlement amount that was modest considering the quantity of claimants and early projections of how much money Merck would pay. Where results are relatively meager, as here, the argument that any one firm or set of firms is entitled to a large multiplier is especially weak.

In *Turner*, Judge Fallon would use a blended approach that applied a lodestar cross-check to assess an award of the percentage of the settlement fund. *See Turner*, 472 F. Supp. 2d at 867. While *Turner* suggests that multiple approaches may be combined when awarding an aggregate attorney fee, no case suggests that anything other than a lodestar approach modified by the *Johnson* factors is valid for allocating an aggregate common benefit fund. Moreover, in the *Vioxx* litigation, the Garrett accounting firm would present an audit of the hours and work submitted by the claimants against the common benefit fund at issue. As such, applying a *Johnson* methodology would be relatively straightforward.

73. *Turner*, 582 F. Supp. 2d. at 804–05.

74. *Id.* at 806.

75. *Id.* at 807.

76. *Id.* at 812.

77. *Id.* at 812–27.

In his opinion, Judge Fallon emphasized the importance of a “fair and transparent process” for allocating common benefit fees, and he affirmed his commitment to “[scrutinize closely] the attorneys’ fee allocation.”<sup>78</sup> Judge Fallon also detailed his approach to assessing the contributions of different law firms, and focused on three factors: “financial resources, numbers of cases, and legal work.”<sup>79</sup> (In *Vioxx*, plaintiffs’ lawyers were separately reimbursed for their MDL contributions, and the litigation was never organized into a class action; hence, the most pertinent factor would be “legal work.”)

Addressing attorney labor, Judge Fallon emphasized that an attorney’s work “is generally the principal factor by far in determining the attorneys’ portion of the common benefit fee.”<sup>80</sup> The first component of this factor is the time spent by the attorney; the second component is “the nature of the work.”<sup>81</sup> Regarding the latter component, Judge Fallon emphasized that “not all types of work are created equal.”<sup>82</sup> He continued:

Hours spent taking depositions, participating in hearings, or trials, actively participating in developing the appropriate litigation strategies and tactics (through moot court presentations or similar practices), drafting briefs, actively participating in Court conferences, arguing motions, negotiating with opposing counsel to reach a settlement, and actively managing and organizing the administrative aspects of the case are some of the more significant types of work that a case of this sort requires and deserves the most recognition. This, of course, is not the only type of work that such a case requires. Documents must be reviewed, categorized, and analyzed; emails must be read and responded to; claimants must be kept advised; meetings must be attended and in general the litigation must be monitored. This work, while necessary and often time consuming, does not deserve equal treatment when allotting fees.<sup>83</sup>

Underscoring the value of work necessary to produce a successful settlement, Judge Fallon stated that post-settlement administration could not be treated on a par with the pre-settlement efforts:

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78. *Id.* at 805, 808.

79. *Id.* at 809.

80. *Id.* at 810.

81. *Id.*

82. *Id.*

83. *Id.* at 810–11.

[T]he hours spent by counsel after the approval of the settlement agreement did not aid in the creation of the settlement fund, and, as a result, the Court concludes that it cannot treat the hours spent by counsel in administering the settlement program on a par with the hours spent by counsel who helped create the settlement and Common Benefit Fund.<sup>84</sup>

Against this backdrop, Judge Fallon evaluated the special master's final recommendation and apportioned the common benefit fee.<sup>85</sup> Distilling the cases and principles described above, he reasoned that "[t]his apportionment is largely dependent on an analysis of the amount, nature, and significance of the work of each counsel and how it relates to the work of the other counsel."<sup>86</sup>

In the end, Judge Fallon's allocations differed from the special master's recommendations in several instances. Notably, the special master initially recommended a \$375,000 allocation to Darleen Jacobs, Esq., which rose to \$1,000,000 in the special master's final recommendation, and the Court adjusted it further to \$1.1 million—a 293 percent increase overall.<sup>87</sup> Because Judge Fallon distributed a fixed sum, some awards rose while others fell. Accordingly, the award for liaison counsel, Sidney Torres, III, Esq., fell from \$4,730,000 to \$4,257,000—a 10 percent reduction—and the award for Jerald Andry, Jr. fell from \$1,920,000 to \$1,200,000—a 37.5 percent reduction.<sup>88</sup> Of course, Judge Fallon discusses in detail his basis for each award, in accordance with *High Sulfur's* concern for basic fairness and transparency in the allocation process.<sup>89</sup>

These circuit and district court opinions describe a disciplined doctrine for the allocation of common benefit fees to those attorneys who performed work for the common benefit. As set forth below, the *Vioxx* FAC ignored the doctrine, producing needless upheaval and litigation.

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84. *Id.* at 811.

85. *Id.* at 812.

86. *Id.* at 811.

87. *See id.* at 804 n.4, 817.

88. *See id.* at 812–13 (describing Torres' award); *id.* at 816 (describing Andry's award).

89. *See In re High Sulfur Content Gasoline Prods. Liab. Litig.*, 517 F.3d 220, 227 (5th Cir. 2008).



### III. THE "POINT SYSTEM" FOR ALLOCATING COMMON BENEFIT FEES TO INDIVIDUAL FIRMS

Given the law's consistent reliance on lodestar, common benefit fee allocation in *Vioxx* would have been expected to use lodestar (modified by the *Johnson* factors) as the primary method for developing recommendations, or at least for cross-checking them. The FAC did not use the lodestar approach; instead, it crafted a novel "point system" as the basis for fee allocation.<sup>90</sup> Under the "point system," the FAC purported to value each law firm's common benefit contribution based on the number of points the committee assigned the firm.<sup>91</sup> Using the point system, the FAC's nine members proposed allocating their own firms nearly 73 percent of the common benefit fund (\$230 million) although those firms billed only 42.6 percent of the common benefit hours.<sup>92</sup> They likewise recommended that other firms that performed significant common benefit work receive relatively little compared to their effort and contributions. The inequities and self-dealing generated by the point system, and the objections that followed, underscore how the lodestar approach remains a sound and time-tested tool for allocating common benefit fees.

#### *A. Emergence of the Point System*

As noted above, following the announcement of the settlement between plaintiffs and Merck, Judge Fallon appointed the nine-person FAC to collect applications for common benefit fees.<sup>93</sup> This appointment allowed a small group of lawyers and law firms, which included the NPC's seven members plus two additional members (but not the PSC as a corporate body), to control the settlement terms and the common benefit distribution recommendation.

Judge Fallon later established guidelines for assessing each applicant's contribution.<sup>94</sup> In particular, he directed the FAC to "look to general fee jurisprudence to identify the factors that should be ap-

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90. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, 2011 WL 572394, at \*3 (E.D. La. Jan. 20, 2011).

91. *Id.*

92. Objection of Kline & Specter, P.C., *supra* note 1, at 45; see *In re Vioxx*, 2011 WL 572394, at \*4-5.

93. See *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Nov. 20, 2007) (Pretrial Order No. 32). See text accompanying *supra* note 29 for the names of those in the *Vioxx* FAC.

94. See *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Sept. 15, 2008) (Pretrial Order No. 6D).

plied in making appropriate allocations.”<sup>95</sup> These factors, known as the *Johnson* factors, are applicable to the *Vioxx* litigation and “should be considered in addition to other matters considered by courts to evaluate fee allocations.”<sup>96</sup>

Pursuant to Pre-Trial Order 6D, law firms submitted affidavits and made oral presentations detailing the common benefit work their attorneys performed during *Vioxx* litigation. Over one hundred firms went through this process to develop their claim to common benefit fees.<sup>97</sup>

In December of 2010, the FAC provided applicants with a document showing their “recommended award.”<sup>98</sup> This document did not explain how the recommendation was generated. It invited the subject firm to accept or object to the recommended sum by December 16, 2010.<sup>99</sup> Twenty-seven law firms objected to their recommended awards—over 25 percent of the 105 firms that made application for common benefit fees.<sup>100</sup>

On January 19, 2011, the FAC delivered its overall fee recommendation to the Court.<sup>101</sup> The recommendation listed each law firm that applied for common benefit fees and each firm’s suggested allocation; however, it did not identify the attorneys or staff who worked on *Vioxx* matters for individual firms, their billing rates, or any other pertinent information that might demonstrate the reasonableness or proportionality of the recommended fees.<sup>102</sup> While the FAC professed to having used the *Johnson* factors with a lodestar cross-check when assessing each firm’s suggested allocation, the recommendation did not explain its purported analysis on a firm-by-firm basis.<sup>103</sup> Rather, the FAC relied on a “point system” that it created and described in the FAC’s “Point System Guide.”<sup>104</sup>

The FAC’s Point System Guide made no reference to the quantity of common benefit hours that a given firm worked.<sup>105</sup> It did not use

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95. *Id.* at 2 (citing *Johnson v. Ga. Highway Express*, 488 F.2d 714, 717–19 (5th Cir. 1974)).

96. *Id.*

97. *See In re Vioxx*, 2011 WL 572394, at \*1.

98. Objection of Kline & Specter, P.C., *supra* note 1, at 7 (referencing the “Common Benefit Fees Award Form” and the “Vioxx Allocation Process” found in Exhibit E to Kline & Specter’s Objection).

99. *Id.*

100. *In re Vioxx*, 2011 WL 572394, at \*5 (labeled as “Exhibit C”).

101. *Id.* at \*2.

102. *See id.*

103. *See id.*

104. Point System Guide (“Exhibit F”) at 16, *attached with* Objection of Kline & Specter, P.C., *supra* note 1.

105. *See id.*

lodestar as a foundation for or cross-check on the point system's outcomes.<sup>106</sup> It did not refer to the *Johnson* factors.<sup>107</sup> Instead, the Point System Guide listed the following categories as the only bases for compensation:

- Key Leadership – 125 maximum points
- Trials – 150 maximum points
- Settlement negotiation – 100 maximum points
- Law and Briefing – 100 maximum points
- Settlement implementation and post-settlement issues – 100 maximum points
- Discovery, science and experts – 50 maximum points
- Committee leadership and participation – 50 maximum points
- Funding – 75 maximum points (PSC assessment and case contributions)
- Case management – 25 points.<sup>108</sup>

Within each category, the FAC identified subcategories of responsibility or participation to which different point totals were allocated, culminating in whatever maximum total had been assigned to the category overall.<sup>109</sup>

The results were telling: the FAC assigned the highest point values to the categories of work that the FAC's member firms performed. For example, the exercise of "leadership" could produce an assignment of 125 points to a firm.<sup>110</sup> Another 100 points were available to those who performed post-settlement administration—that is, risk-free administrative work performed *after* Merck had agreed to settle the litigation.<sup>111</sup> At the same time, the FAC assigned lower point values to other categories of work in which other firms predominated, including work that was important to achieving settlement. Thus, only 50 points were available to those who built the factual foundation for the plaintiffs' case—reviewing the documents, taking the depositions, working with experts, and developing the causation theory that made settlement possible.<sup>112</sup> The effort to research and brief the difficult legal issues inherent in complex phar-

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106. *See id.*

107. *See Johnson v. Ga. Highway Express*, 488 F.2d 714, 717-19 (5th Cir. 1974).

108. Point System Guide ("Exhibit F") at 16-17, *attached with* Objection of Kline & Specter, P.C., *supra* note 1.

109. *See id.* at 16-17.

110. *See id.* at 16.

111. *Id.* at 17.

112. *See id.*

maceutical litigation also could produce only 100 points.<sup>113</sup> The elevation of “leadership” and post-settlement administration over the hard work of litigation was both unfair and inaccurate in terms of allocating responsibility for the settlement. At a minimum, the approach bore no relationship to a traditional lodestar or *Johnson* factor analysis.<sup>114</sup>

Unsurprisingly, the point system’s distorted priorities produced poor recommendations. The FAC recommended a “zero” dollar allocation to 23 applicants.<sup>115</sup> To the remaining 82 firms, the FAC recommended allocations ranging from zero to the astonishing sum of \$40,900,000.<sup>116</sup> Using the average billing rate of \$443.29, the suggested allocations ranged from reducing a firm’s compensation to .04 of its estimated lodestar to multiplying the estimated lodestar by 4.97.<sup>117</sup> Thus, the largest estimated multiplier (4.97) was 124 times larger than the smallest estimated multiplier (.04).<sup>118</sup> This was in sharp contrast to *Turner*, where the highest multiplier was only 1.3 times larger than the smallest multiplier.<sup>119</sup>

In sum, the FAC recommended that its nine members receive \$230,000,000, nearly 73 percent of the court-ordered common benefit fund, even though the FAC’s members billed only 42.6 percent of the total common benefit hours billed by the various plaintiffs’ counsel.<sup>120</sup>

The point system’s outcome also failed in convincing firms to accept the FAC’s proposed fee allocations. Even after the FAC agreed to recommend a higher fee for several objectors, thirteen firms still filed formal objections in the district court in February of 2011.<sup>121</sup> For example, the law firm of Weinberg, Placitella & Roth, which the FAC recommended receive a common benefit fee equaling a meager

113. *See id.* at 16.

114. Perhaps not coincidentally, some of the FAC firms concentrated their work on administrative matters and not the hard slog of contentious litigation.

115. *See In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, 2011 WL 572394, at \*2-5 (E.D. La. Jan. 20, 2011) (explaining the recommendation of the Fee Allocation Committee).

116. *See id.* at \*4.

117. Objection of Kline & Specter, P.C., *supra* note 1, at 8; *see In re Vioxx*, 2011 WL 572394, at \*2-5.

118. Objection of Kline & Specter, P.C., *supra* note 1, at 8.

119. For a discussion of *Turner*, see text accompanying *supra* note 72.

120. *See* Recommended Fee Allocation Table (“Exhibit AA”) at 2-7, *attached with* Objection of Kline & Specter, P.C., *supra* note 1, at 45 (referencing the Recommended Fee Allocation Table found in Exhibit AA).

121. As noted above, Kline & Specter was among the objectors. *See* Recommendation of the Fee Allocation Committee (“Exhibit E”) at 3-10, *attached with* Objection of Kline & Specter, P.C., *supra* note 1, at 7, 28 (referencing Kline & Specter’s objections to the fee allocation found in Exhibit E); *In re Vioxx*, 2011 WL 572394, at 2-5.

rate of \$21.23 per hour even though the firm did significant work in the *Vioxx* litigation.<sup>122</sup> The law firm of Roda Nast LLC also objected after the FAC suggested the firm receive a common benefit fee equaling \$35.50 per hour, even though this nationally recognized firm performed extensive briefing work at the PSC's request.<sup>123</sup> Many others had similar stories.<sup>124</sup>

These objections were eventually resolved when many firms agreed to accept larger sums of common benefit money and the FAC firms agreed to accept less. In the end, the FAC declined to permit its allocations to receive judicial scrutiny by settling all the objections.<sup>125</sup> The critical observations that followed the objections and allocations include how the point system was undisciplined and jurisprudentially unmoored, how it operated to favor the interests of those who designed it, and how it promoted objection and litigation, the very opposite of what a fee-allocation system should do. These arguments are discussed in detail below.

### *B. Problems with the Point System*

The point system suffered from significant substantive and procedural defects. First, it had no precedent or foundation in *High Sulfur*,<sup>126</sup> *Turner*,<sup>127</sup> or other relevant case law. No known decision addressing the allocation of common benefit fees had interpreted, or even described, a "point system" such as presented here. No known judicial decision suggested that a point system could be a permissible approach to fee allocation. The cases instead call for a "reasonable relationship" and "proportion" as the touchstones for allocation. In *High Sulfur*, the Fifth Circuit held that allocation should be based on a firm's lodestar as modified by the *Johnson* factors.<sup>128</sup> No case discusses a point system, let alone one created by a FAC, without apparent judicial oversight or approval. The universal yardstick is lodestar modified by the *Johnson* factors. If there is a scenario where a point system meaningfully assists fee allocation, *High Sulfur* still

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122. See Recommended Fee Allocation Table ("Exhibit AA") at 2-7, attached with Objection of Kline & Specter, P.C., *supra* note 1, at 45 (referencing the Recommended Fee Allocation Table found in Exhibit AA).

123. *Id.* at 3.

124. See Objection of Kline & Specter, P.C., *supra* note 1 (the objections were filed in the district court at various dates between February 2 and February 9, 2011).

125. See *In re Vioxx Prods. Liab. Litig.*, 802 F. Supp. 2d 740, 768 (E.D. La. 2011).

126. 517 F.3d 220 (5th Cir. 2008).

127. 582 F. Supp. 2d 797 (E.D. La. 2008).

128. 517 F.3d at 234.

requires that the approach be cross-checked by a rigorous lodestar analysis.<sup>129</sup>

As noted above, Judge Fallon had directed the FAC to “look to general fee jurisprudence to identify the factors that should be applied in making appropriate allocations.”<sup>130</sup> He noted specifically that “[t]he *Johnson* factors are applicable to this litigation and should be considered, in addition to other matters considered by the courts to evaluate fee allocations.”<sup>131</sup> However, the FAC abandoned the rich jurisprudence in this area in forming its recommendations and fashioning the point system. Using the point system, the FAC recommended that firms receive amounts ranging from .04 of their lodestar to 4.97 times their lodestar—the largest multiplier (4.97) was over 124 times larger than the smallest multiplier (.04).<sup>132</sup> No fee allocation jurisprudence supports such a disparity. No case even considers allocations involving disparities so great as those recommended by the FAC. Such results cannot be squared with the Fifth Circuit’s approach of (1) using the lodestar as a starting point, and (2) modifying the lodestar up or down by the *Johnson* factors.<sup>133</sup> It could not be squared with *FPI*, which held that individual fee allocations must be based on the “relative” efforts of the various contributing counsel.<sup>134</sup> Nor could it be squared with *Vitamins Antitrust*, which held that “[a]llocation means proportion,” and that a “universally fair standard” must be used when making fee allocations.<sup>135</sup>

Second, the recommendations generated by the point system were overly generous to the FAC members and unfair to non-FAC members. The FAC recommended that its nine member firms receive \$230,000,000, nearly 73 percent of the common benefit fund, even though the nine firms only billed 42.6 percent of the total common benefit hours.<sup>136</sup> Further, in making this recommendation, the FAC used neat round numbers such as \$40,900,000 and \$20,000,000.<sup>137</sup> How did the FAC generate these exact numbers through a lodestar analysis? What application of the *Johnson* factors produced such neat

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129. *Id.* at 228.

130. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, at \*2 (E.D. La. Sept. 15, 2008) (Pretrial Order No. 6D).

131. *Id.*

132. Objection of Kline & Specter, P.C., *supra* note 1, at 8.

133. *See In re High Sulfur*, 517 F.3d at 228.

134. *See In re FPI/Agretech Sec. Litig.*, 105 F.3d 469, 474 (9th Cir. 1997).

135. *See In re Vitamins Antitrust Litig.*, 398 F. Supp. 2d 209, 234 (D.D.C. 2005).

136. *See Recommended Fee Allocation Table (“Exhibit AA”) at 2-7, attached with Objection of Kline & Specter, P.C., supra note 1, at 45 (referencing the Recommended Fee Allocation Table found in Exhibit AA).*

137. *See id.*

outcomes? The point is not that lodestar analysis must always produce precise numbers, but that the round numbers may suggest a subjective (and self-interested) approach to fee allocation, contrary to *High Sulfur* and established fee jurisprudence.

Third, the FAC should have used an hourly cross-check to validate (or invalidate) its recommendations. In *Turner*, Judge Fallon used a lodestar cross-check to validate the overall common benefit award.<sup>138</sup> Here, the FAC stated that “hours were used to cross-check the amount of the recommended allocation.”<sup>139</sup> That statement was obviously belied by the facts. The FAC’s Point System Guide conclusively demonstrated that the FAC relied on its point system alone rather than hours, in determining a recommended fee.<sup>140</sup> If a point system could ever provide a legitimate basis for recommending fee allocation in the mass tort setting (which would seem unlikely based on *Vioxx*), the legitimacy is provided by a rigorous lodestar cross-check. Since the lodestar approach, not a self-serving point system, supplies the public confidence and legal justification for the common benefit fund allocations, it would seem more straightforward to use lodestar from the outset.

Fourth, the FAC provided no explanation of how point totals were generated on a firm-by-firm basis. As a result, recommendations could not be compared to one another. This lack of transparency further undermined confidence in the point system’s results.

Fifth, the point system improperly elevated post-settlement administrative work (mainly performed by FAC firms) to a high echelon of value. The FAC viewed post-settlement administration as *more* valuable than categories such as, discovery, science, experts, and funding, which describe contributions that traditionally generate value in litigation.<sup>141</sup> The FAC’s approach exalted risk-free post-settlement administration over the risky effort that made settlement possible. This was wrong. As Judge Fallon stated in *Turner*:

[T]he hours spent by counsel after the approval of the settlement agreement did not aid in the creation of the settlement fund, and, as a result, [this] Court concludes [that] it cannot treat the hours spent by counsel in administering the

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138. See *Turner v. Murphy Oil USA, Inc.*, 582 F. Supp. 2d 797, 801 (E.D. La. 2008).

139. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, 2011 WL 572394, at \*3 (E.D. La. Jan. 20, 2011).

140. See Point System Guide (“Exhibit F”), attached with Objection of Kline & Specter, P.C., *supra* note 1.

141. *Id.* The NPC and FAC’s members did not offer the post-settlement work to other firms, even other PSC firms. They handled all such work themselves.



settlement program on a par with the hours spent by counsel who helped create the settlement and Common Benefit Fund.<sup>142</sup>

The FAC's decision to assign significant value to post-settlement work is especially suspect where the FAC performed the lions' share of that work. For example, the Levin Fishbein firm billed 27,282.75 hours on *Vioxx* litigation.<sup>143</sup> Approximately 31 percent, 8,467.75 hours total, were post-settlement administrative work.<sup>144</sup> This post-settlement administrative work helped Levin Fishbein generate a total proposed distribution of \$21.4 million, at an average rate of \$784.38 per hour—a handsome proposed payday especially given that much of its efforts followed the settlement and, hence, were risk-free.<sup>145</sup> A similar dynamic occurred with Blizzard McCarthy, which spent 3,835.50 of its total 9,173.25 hours in *Vioxx* litigation (approximately 42 percent) on post-settlement administration, supporting an \$11.6 million proposed recovery at an average billable rate of \$1,264.55 per hour.<sup>146</sup> Six of the nine FAC members said they spent a total of 28,744.25 hours on post-settlement work, all compensated by the FAC at very high levels, and all non-contingent and risk-free.<sup>147</sup>

Sixth, the point system's handling of discovery versus administrative work inaccurately assessed the role of each function in achieving the result. An administrative "leader" could earn a maximum of 125 points for his or her role;<sup>148</sup> persons active in settlement negotiations and post-settlement administration could earn as much as 100 points for each role.<sup>149</sup> Outstanding work in "discovery, science, and experts" could yield a comparatively paltry 50 points,<sup>150</sup> even though scientific analysis was the heart of the plaintiffs' case—without it, no effective questions could be asked at trial and no settlement could be achieved. Indeed, no work was more critical to *Vi-*

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142. *Turner*, 582 F. Supp. 2d at 811.

143. Garrett and Company Case Cost Management System: Time Totals by Firm—Sortable Report from January 2000 to July 2010 ("Exhibit H") at 21, *attached with* Objection of Kline & Specter, P.C., *supra* note 1.

144. *Id.*

145. *Id.*

146. *Id.* at 19.

147. *Id.* at 19–22.

148. Point System Guide ("Exhibit F") at 17, *attached with* Objection of Kline & Specter, P.C., *supra* note 1.

149. *Id.*

150. *Id.*

oxx litigation than scientific analysis. The PSC acknowledged this in its application for common benefit fees:

As Merck strenuously defended the safety profile of Vioxx based upon published medical literature in highly regarded medical journals, the common benefit attorneys were confronted with a strong adversary that was well entrenched with powerful defenses. Undaunted by their adversary, common benefit counsel carefully dissected the clinical trial data and developed the complex scientific arguments necessary to controvert Merck's medical arguments. These arguments were highly technical and difficult, yet due to the perseverance of common benefit counsel corrections to the public's knowledge of the flawed science created by Merck was accomplished.<sup>151</sup>

Objectively, discovery cannot be relegated to a minor position in the context of *Vioxx* litigation (or likely any mass tort litigation).<sup>152</sup> The unsung and difficult work of discovery made the successful prosecution of the plaintiffs' case possible. Without hard labor in the trenches of discovery, no glory can be achieved at trial,<sup>153</sup> and certainly, no settlement. Moreover, while settlement negotiations were doubtlessly labored, the likelihood of settlement in *Vioxx* litigation was obvious by the time those discussions began. Neither the work of settling the case nor administering the settlement remotely compares in importance to the work of building the case through technical depositions and scientific analysis. The FAC turned fair valuation upside down by lionizing post-settlement work while discounting the work that made settlement possible.

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151. See Plaintiffs' Liaison Counsel's Memorandum in Support of Motion for Award of Plaintiffs' Common Benefit Counsel Fees and Reimbursement of Expenses at 55, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Jan. 20, 2009).

152. Judge Fallon acknowledged the critical role played by discovery efforts in *Turner*, when he awarded the second highest fee allocation to the lawyer who "was in charge of the discovery efforts and guided the deposition process" because such work was "key to attacking the Murphy defenses and pushing the defendant to a settlement." *Turner v. Murphy Oil USA, Inc.*, 582 F. Supp. 2d 797, 813 (E.D. La. 2008). Vital as such work was in *Turner*, it was even more so in this complex pharmaceutical litigation.

153. Glory at trial was infrequent and fleeting for *Vioxx* plaintiffs. Of the 20 trials, only 3 ultimately returned a plaintiffs' victory. See Objection of Kline & Specter, P.C., *supra* note 1, at 4-5. As such, it was bewildering that the FAC should award so much value to trials. Losing multiple trials hardly added value to the plaintiffs' case, and if anything discouraged further investment in the litigation. Without minimizing the importance of trial, losing trial work should not have been accorded a multiple several times higher than the value assigned to other work necessary to building the case against Merck.

In the end, the point system in *Vioxx* was a substantive, procedural, and practical failure. The approach produced a justifiable storm of objections that required considerable time and effort to resolve. Little credit could be given to the FAC's purported objectivity after the FAC recommended that its members receive 73 percent of all fees for 42.6 percent of the hourly work.<sup>154</sup> As Judge Ambro observed in *In re Diet Drugs Products Liability Litigation*, "[t]hey make recommendations on their own fees and thus have a financial interest in the outcome. How much deference is due the fox who recommends how to divvy up the chickens?"<sup>155</sup>

Although the *Vioxx* point system was destructive to the fee allocation process, the point system has one silver lining. Its failure underscores the need for trial courts to (a) retain significant control over the work of common benefit fee allocation and (b) require fee allocation committees and/or court-appointed special masters to use lodestar methodology when determining or cross-checking fee allocation. Lodestar has stood the test of time.<sup>156</sup> It provides an objective measure for fee allocation that is verifiable, accepted, and therefore protective of the entire litigation system.<sup>157</sup> After *Vioxx*, trial judges should consider requiring rigorous application of lodestar principles and case law, confirmed by lodestar cross-checking, to assure legitimate common benefit fee allocation.<sup>158</sup> Explicit reliance on the lodestar approach is especially important when the court has appointed a fee-allocation committee comprised of self-interested actors.<sup>159</sup> Trial judges should also endeavor to put fee allocation in the hands of counsel who cannot or will not indulge in self-dealing.<sup>160</sup>

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154. Objection of Kline & Specter, P.C., *supra* note 1, at 45; see *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, 2011 WL 572394, at \*4-5 (E.D. La. Jan. 20, 2011).

155. *In re Diet Drugs Prods. Liab. Litig.*, 401 F.3d 143, 172 (3d Cir. 2005) (Ambro, J., concurring).

156. See, e.g., *Landsman & Funk, P.C. v. Skinder-Strauss Assocs.*, 639 F. App'x 880, 884-85 (3d Cir. 2016) (demonstrating that the lodestar calculation is still used today).

157. Matthew D. Klaiber, *A Uniform Fee-Setting System for Calculating Court-Awarded Attorney's Fees: Combining Ex Ante Rates with a Multifactor Lodestar Method and a Performance Based Mathematical Model*, 66 MD. L. REV. 228, 238-39 (2006) (discussing the United States Supreme Court's early adoption of the lodestar model).

158. *Id.* at 249.

159. See Charles Silver & Geoffrey P. Miller, *The Quasi-Class Action Method of Managing Multi-District Litigations: Problems and a Proposal*, 63 VAND. L. REV. 107, 118, 151 (2010).

160. See *id.* at 141-43.

#### IV. THE DEAL FOR UNAUTHORIZED DISTRIBUTION OF COMMON BENEFIT FUNDS

A second major failure regarding the *Vioxx* common benefit fund occurred before the fund was formally created. As described below, insiders who controlled the settlement fund were confronted with objections by other attorneys about the percentage of the settlement fund that would be allocated to common benefit attorneys' fees.<sup>161</sup> To resolve those objections, they agreed to distribute \$18.5 million of the settlement fund without judicial knowledge or approval.<sup>162</sup> This should never have happened, and represents a secondary cautionary tale about the need for MDL judges to carefully control mass-tort settlement funds.

##### *A. The "Full Participation Option" Contracts and Their Nullification*

As noted above, Judge Fallon appointed a twelve-lawyer Plaintiffs' Steering Committee ("PSC") in April 2005.<sup>163</sup> The PSC's job was to coordinate the litigation from the plaintiffs' side, including the duty to "[e]xplore, develop, and pursue all settlement options pertaining to any claim or portion thereof of any case filed in this litigation."<sup>164</sup>

After its creation, the PSC sought to encourage lawyers representing *Vioxx* plaintiffs to participate in the MDL process.<sup>165</sup> The PSC wanted to increase the *Vioxx* MDL's size and significance as compared to the various state courts in which *Vioxx* litigation was unfolding, in order to control the litigation and its resolution. The PSC chose to reduce the "price" that counsel for individual *Vioxx* plaintiffs would have to pay the firms performing common benefit work.<sup>166</sup> By way of example, suppose that (a) a mass tort settles for a total amount of \$9 million, and (b) the counsel for individual plaintiffs have one-third contingent fee agreements with their clients. Those counsel mathematically would be entitled to a \$3 million at-

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161. See Affidavit of Thomas R. Kline, Esq. ("Exhibit E"), ¶ 6, attached with Motion of Kline & Specter, P.C. to Enforce the Full Participation Option, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Apr. 7, 2011) [hereinafter 2011 Thomas Kline Affidavit].

162. *Id.* at 1-2.

163. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, 2005 WL 850963, at \*1-2 (E.D. La. Apr. 8, 2005) (Pretrial Order No. 6).

164. *Id.* at \*3.

165. See *id.*

166. See *id.*

torneys' fee paid from their clients' awards. Now suppose further that a different group of lawyers performed the common benefit work that made the settlement possible; these counsel did not represent individual clients but took the prime role in litigating the cases. Under common-fund principles, that second group of lawyers is entitled to a portion of the settlement fund;<sup>167</sup> their common-fund fee is paid by the attorneys who represented individual clients.<sup>168</sup> If the court ordered ten percent of the settlement fund to be paid to the common benefit counsel (\$900,000), then the result is that (a) the attorneys for individual plaintiffs net \$2.1 million, and (b) the common benefit attorneys net \$900,000 to be distributed among them, preferably under lodestar principles.

The scenario described above is common in mass tort cases,<sup>169</sup> though there is often overlap in the counsel who represent individual plaintiffs and the counsel who perform common benefit work.<sup>170</sup> The key point is that a low percentage common benefit fund assessment may entice counsel for individual plaintiffs to submit their cases to litigation in the forum in which the common benefit attorneys are organized.<sup>171</sup>

In June 2005, the PSC petitioned Judge Fallon to authorize counsel for individual *Vioxx* plaintiffs to choose from three options based on the plaintiffs' speed of decision.<sup>172</sup> Among the options was a Full Participation Option ("FPO"), which provided for a common benefit assessment at a relatively low price: 3 percent total (2 percent fees and 1 percent costs) of the gross amount awarded to plaintiffs whose counsel accepted the FPO within ninety days of the Court's Order.<sup>173</sup> To encourage early participation, early submissions would be subject to a lower common benefit fund assessment than later

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167. See Ed Konieczny, *Multidistrict Litigation*, Trust the Leaders, Spring 2008, at 4, 7, <http://www.sgrlaw.com/site/assets/files/2149/ttl21.pdf>.

168. *Id.*

169. See Karen Woodward & Matthew A. Reed, *The Evolution of the Common Benefit Order*, A.B.A. (Apr. 30, 2015), <http://apps.americanbar.org/litigation/committees/masstorts/articles/spring2015-0415-evolution-common-benefit-order.html>.

170. See generally Duke Law Sch. Ctr. for Judicial Studies, *MDL Standards and Best Practices*, 1, 50 (2014), [http://law.duke.edu/sites/default/files/centers/judicialstudies/MDL\\_Standards\\_and\\_Best\\_Practices\\_2014-REVISED.pdf](http://law.duke.edu/sites/default/files/centers/judicialstudies/MDL_Standards_and_Best_Practices_2014-REVISED.pdf), ("During the litigation, some attorneys will devote themselves nearly entirely to the case from the outset, particularly those who are appointed to the steering committee or as liaison counsel, while others . . . will benefit from this work done by other counsel.").

171. See *id.* (discussing the benefits and incentives that common benefit orders produce).

172. PSC's Petition for an Order Securing an Equitable Allocation of Counsel Fees and Costs for MDL Administration and Common Benefit Work at 14-15, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. June 29, 2005).

173. *Id.*

submissions.<sup>174</sup> The PSC attached a sample of the "FPO Contract" to its petition.<sup>175</sup>

At a July 2005 status conference, the PSC reiterated the importance of generating cases within the MDL and encouraged participation through the proposed contracts.<sup>176</sup> As one of the PSC's co-lead counsel stated at the hearing:

The proposal that we have filed with the Court includes three options. The first option we call the full participation option, and it calls for a two percent assessment for attorney's fees plus one percent for costs. This option is designed to foster cooperation and coordination between the lawyers that are litigating cases in the MDL in federal courts and those in state court litigation.<sup>177</sup>

The PSC was specifically aware that the Full Participation Option represented a low price for the work of common benefit counsel to encourage filings in the MDL.<sup>178</sup> As the co-lead counsel also stated, "I'm not aware of any pharmaceutical MDLs with an assessment that low, but that's designed to foster that cooperation."<sup>179</sup>

On August 4, 2005, Judge Fallon entered an Order that implemented the PSC's suggestions.<sup>180</sup> In this order, Judge Fallon directed the creation of an interest-bearing escrow account into which assessments for the common benefit fund would be paid.<sup>181</sup> He also directed that plaintiffs' counsel who agreed to participate in the MDL pay an assessment based on their speed of decision:

- *The "full participation" option.* If plaintiffs' counsel agreed to participate in the MDL within ninety days of the August 4 Order, counsel would pay 3 percent of any gross monetary recovery (2 percent for common benefit fees, 1 percent for common benefit costs), to be subtracted from the attorneys' fees portion of individual fee contracts, for all cases included in the MDL.<sup>182</sup>

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174. *Id.* at 13.

175. *Id.* at 19–23.

176. Transcript of Status Conference at 21–22, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. July 19, 2005) [hereinafter July 2005 Transcript].

177. *Id.* at 21.

178. *Id.*

179. *Id.*

180. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, at \*1 (E.D. La. Aug. 4, 2005) (Pretrial Order No. 19).

181. *Id.* at \*1.

182. *Id.* at \*3.

- The “traditional assessment” opinion. If plaintiffs’ counsel agreed to participate in the MDL after the ninety-day period permitted for the full participation option, counsel would pay 4 percent of any gross monetary recovery for cases filed in state court, and 6 percent of such recovery for cases included in the MDL.<sup>183</sup>
- The “limited waiver” option. If plaintiffs’ counsel agreed to participate in the MDL after the ninety-day period permitted for the full participation option, counsel would pay 6 percent of any gross monetary recovery for cases included in the MDL and would use any common benefit materials only in MDL cases.<sup>184</sup>

The Order attached the sample contracts as exhibits for these three options.<sup>185</sup>

The August 4 Order required all PSC members to exercise the Full Participation Option.<sup>186</sup> “This option shall be required by all members of the PSC, MDL committee members and the Court approved State Liaison Committee.”<sup>187</sup>

The FPO contract also contained the following clause, explaining that signatories would be obliged to pay from their contingent fees no more than 2 percent of the client’s gross recovery for costs, and 1 percent for fees:

It is the intention of the parties that such assessment shall be in full and final satisfaction of any present or future obligation on the part of each Plaintiff and/or Participating Attorney to contribute to any fund for the payment or reimbursement of any legal fees, services or expenses incurred by, or due to, the MDL and/or any Common Benefit Attorneys.<sup>188</sup>

The FPO contract also made clear that the amounts deposited in the escrow account were for the exclusive purpose of compensating attorneys who performed common benefit work, and that such money would be distributed only pursuant to Court Order:

The amounts deposited in the MDL Fee and Cost Account shall be available for distribution to attorneys who have

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183. *Id.* at \*4.

184. *Id.* at \*4–5.

185. *Id.* at \*7.

186. *Id.* at \*3–4.

187. *Id.*

188. *Id.* at \*9.



performed professional services or incurred expenses for the benefit of the plaintiffs in MDL 1657 and the coordinated state court litigation pursuant to written authorization from the Liaison counsel of the PSC. Such sums shall be distributed only upon an Order of the Court in MDL 1657 which will be issued in accordance with applicable law governing the award of fees and costs in cases involving the creation of a common benefit. Appropriate consideration will be given to the experience, talent and contribution made by all of those authorized to perform activities for the common benefit, including the Participating Attorneys.<sup>189</sup>

The settlement agreement reached in November 2007 between Merck and the NPC purported to negate the participation contracts that plaintiffs' counsel entered into when agreeing to submit their cases to the MDL proceeding.<sup>190</sup> In particular, the agreement purported to authorize Judge Fallon to supersede his August 2005 Order and demand common benefit payments greater than the amount authorized in the FPO contracts.<sup>191</sup>

To ensure that [the common benefit attorneys] are fairly compensated but that their fees are in conformance with reasonable rates, an assessment of common benefit attorneys' fees will be imposed at no more than 8 percent of the gross amount recovered for every client that registers under the terms of the Settlement Agreement.<sup>192</sup>

The maximum 8 percent attorneys' fee assessment shall supersede the assessment provided to MDL common benefit attorneys pursuant to Pretrial Order No. 19.<sup>193</sup>

Significantly, Merck had no "dog in the fight" of how its settlement funds were distributed. As set forth in section 9.2.6 of the Settlement Agreement, Merck took "no position regarding . . . the award of common benefit attorneys' fees . . . and waives the right to contest these matters."<sup>194</sup>

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189. *Id.* at \*15.

190. MERCK SETTLEMENT AGREEMENT, *supra* note 21, § 16.7 ("This Agreement . . . supersedes and cancels all previous agreements, negotiations, and commitments in writings between [Merck and the NPC] with respect to the subject matter hereof.") (emphasis added).

191. *Id.* § 9.2.1.

192. *Id.*

193. *Id.*

194. *Id.* § 9.2.6.

*B. The Deal to Resolve Objections to the Common Benefit Fund*

In January 2009, notwithstanding that many counsel for individual plaintiffs had signed FPO contracts, the plaintiffs' liaison counsel moved Judge Fallon to award a common benefit fee of 8 percent of the \$4.85 billion settlement.<sup>195</sup> As described above, this amount was to come out of the plaintiffs' counsel attorneys' fees retained by individual clients, and was to be paid to the firms that performed common benefit work.

On April 16, 2009, Judge Fallon invited any interested party to file a Notice of Objection to an 8 percent assessment on or before May 8, 2009.<sup>196</sup> Several objections were filed. Among the objectors was the law firm Stratton Faxon, which signed a FPO contract and asked Judge Fallon to enforce the FPO contract, which capped its contribution to the common benefit fund at an aggregate of 3 percent.<sup>197</sup> Because of the number of objectors, Judge Fallon decided to appoint Michael Stratton as the objectors' liaison counsel.

Thereafter, numerous status conferences were held, discovery was taken, briefing was submitted, and arguments were heard. While the matter was pending before Judge Fallon, plaintiffs' liaison counsel reduced the recommendation to 7.5 percent.<sup>198</sup> Michael Stratton wrote a letter agreeing that 7.5 percent was appropriate.<sup>199</sup> In October 2010, relying in part on plaintiffs' liaison counsel's reduction in the recommended assessment, Judge Fallon entered a decision allocating 6.5 percent of the settlement fund to compensate for common benefit work, mathematically producing a common benefit fund of \$315,250,000.<sup>200</sup>

Issues arise when judicial authority abrogates an agreement entered pursuant to and in specific reliance on a prior judicial order. In

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195. Plaintiffs' Liaison Counsel's Motion for Award of Common Benefit Counsel Fees and Reimbursement of Expenses at 3–4, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Jan. 20, 2009).

196. Joint Report No. 46 of Plaintiffs' and Defendants' Liaison Counsel at 11, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Apr. 27, 2009).

197. See Stratton Faxon's Notice of Objection to the PSC Fee Request at 13, *In re Vioxx Prod. Liab. Litig.*, MDL No. 1657 (E.D. La. May 5, 2009).

198. Co-Lead Counsel's Memorandum in Support of Motion for Additional Discovery Pursuing Side Deals Related to the Fund Awarded by this Court's Order of October 19, 2010 at 3–4, *In re Vioxx Prod. Liab. Litig.*, MDL No. 1657 (E.D. La. Feb. 28, 2011) [hereinafter 2011 Co-Lead Counsel Memorandum].

199. *Id.* at 4; Correspondence from Michael A. Stratton to Judge Fallon, dated July 28, 2010 ("Exhibit D") at 2, attached with Motion of Kline & Specter, P.C. to Enforce the Full Participation Option, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Apr. 4, 2011) [hereinafter Michael Stratton Letter].

200. See *In re Vioxx Prods. Liab. Litig.*, 760 F. Supp. 2d 640, 658 (E.D. La. 2010).

Judge Fallon's October 2010 decision, he relied primarily on cases describing "inherent managerial authority" as the basis for abandoning the FPO Contract.<sup>201</sup> None of those cases involved a court order that expressly limited common benefit assessments or involved abrogation of such an order. Rather, the trial courts in those cases had made no prior commitments and assessed common benefit fees against a blank slate based on common fund principles.<sup>202</sup>

This case was very different. Judge Fallon exercised inherent authority by creating the FPO and inviting participation in the MDL on that basis.<sup>203</sup> He entered an Order on which counsel relied in choosing the MDL over other options. The Court-approved FPO Contracts also provided only *one* exception under which its terms would not apply—if *Vioxx* litigation were certified and settled as a class action under Fed. R. Civ. P. 23.<sup>204</sup> Of course, that did not happen.

It might be argued that the Settlement Agreement provided a basis for overriding the Court-approved FPO Contracts. Indeed, Sections 9.2.1 and 9.2.5 of the Settlement Agreement stated that common benefit fees would be assessed and fixed by the Court,<sup>205</sup> and that the common benefit fee, while no greater than 8 percent, could exceed the assessments provided in the Court's Order entered August 4, 2005, such as the assessment described in the FPO Agreement.<sup>206</sup> However, the agreement was a private agreement not subject to judicial approval and therefore incapable of abrogating a prior judicial order. In addition, common benefit fees were not a material term of settlement, with Merck having no interest in the amount that plaintiffs' attorneys would be paid for their efforts.<sup>207</sup>

The abrogation of the FPO Contracts in *Vioxx* may make future plaintiffs' counsel shy about participating in MDL proceedings based on a promise that the common benefit assessment will be a certain amount. Whether "permissible" as a matter of law, the

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201. *Id.* at 648–49. Citing *inter alia* *In re Genetically Modified Rice Litig.*, MDL No. 06-1811, 2010 WL 716190 (E.D. Mo. Feb. 24, 2010); *In re Guidant Corp. Implantable Defibrillators Prods. Liab. Litig.*, MLD No. 05-1708, 2008 WL 682174 (D. Minn. Mar. 7, 2008); *In re Zyprexa Prods. Liab. Litig.*, 467 F. Supp. 2d 256 (E.D.N.Y. 2006); *In re Linerboard Antitrust Litig.*, 292 F. Supp. 2d 644 (E.D. Pa. 2003); *In re Air Crash Disaster at Fl. Everglades on Dec. 29, 1972*, 549 F.2d 1006 (5th Cir. 1977).

202. See cases cited *supra* note 201.

203. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Aug. 4, 2005) (Pretrial Order No. 19).

204. *Id.* at \*4.

205. MERCK SETTLEMENT AGREEMENT, *supra* note 21, §§ 9.2.1, 9.2.5.

206. See *id.* § 9.2.1.

207. See *id.* § 9.2.6.

judge's about-face on the assessment amount may risk the vitality of Federal MDL litigation. Counsel may be deterred by the prospect of being baited into an MDL and then switched to a higher fee once the litigation settles.

Whatever the appropriateness of Judge Fallon's abandoning of the FPO Contracts, the judge failed to consider a significant fact: the existence of a deal between (1) plaintiffs' liaison counsel, purportedly on behalf of the NPC, (2) both of the PSC's co-lead counsel, purportedly on behalf of the PSC, and (3) the objector's liaison counsel purportedly representing the objectors to the 8 percent assessment. The deal was confirmed on July 27, 2010, in Judge Fallon's chambers, but outside of the judge's presence.<sup>208</sup> Plaintiffs' liaison counsel and the PSC's co-lead counsel had agreed that the objectors would pay a net assessment of only 4 percent toward the common benefit fund.<sup>209</sup> In exchange, the objectors' liaison counsel agreed to withdraw his objections and recommend to the court that a 7.5 percent assessment was appropriate.<sup>210</sup>

This deal was memorialized in a court reporter's transcript containing the following critical passage. Initially, one co-lead counsel stated:

Here in the conference room we have [the objectors' liaison counsel]; [the plaintiffs' liaison counsel]; and [both of the PSC's co-lead counsel]. This is in MDL Docket 1657.

We have entered into a private agreement where [the objectors' liaison counsel] is speaking on behalf of all of the objectors to the plaintiff liaison counsel's petition for assessment and [the plaintiffs' liaison counsel] is speaking on behalf of the NPC.

The parties have agreed that each side will recommend to the Court that there be a global assessment in the amount of 7.5 percent. For each of the objectors who timely filed an objection to the plaintiff liaison counsel's petition, they will pay a total of a 4 percent assessment, and the difference will be disbursed from the account that's held in escrow now by BrownGreer.

The aggregate amount for that list of objectors is \$18,539,236.85. That amount will be transferred to the trust

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208. Transcript of Private Proceedings Between Counsel, at 3, *In re Vioxx Prod. Liab. Litig.*, MDL No. 1657 (E.D. La. July 27, 2010, 1:00PM) [hereinafter July 2010 Private Transcript].

209. *Id.*

210. *Id.* at 5.

account at Stratton Faxon to be disbursed to the objectors by [the objectors' liaison counsel]. Any common benefit fees or costs will be a matter of agreement between [the objectors' liaison counsel] and the individual objectors.

The parties will prepare a list of objectors that will be submitted to BrownGreer for the amount of the funds to be released for each of those individual accounts. Again, the aggregate, that total sum, will be wired to the trust account of Stratton Faxon.<sup>211</sup>

The other co-leader counsel added: "I would just like, for the record, for [the objectors' liaison counsel] to acknowledge the reasonableness of the 7.5 percent."<sup>212</sup>

The objectors' liaison counsel further added:

Yes. As the liaison counsel for the objectors, we have gotten well through discovery. We have spoken to experts. We have taken depositions, had depositions taken of us, and done the research. At the end of the day, on behalf of all the objectors, I can say that we all feel 7.5 percent is a reasonable fee for the common benefit attorneys in this case.

I would also add that any future cases that result in some sort of recovery brought by anybody who was a timely objector to this fee petition will be treated at the 4 percent level.

Further, it's our understanding that BrownGreer will be instructed as soon as possible to make this disbursement to the objectors via the Stratton Faxon trustee account.

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Liaison counsel for the objectors, being me, on behalf of all of the objectors in this case to the fee petition, withdraw all of those objections. We no longer have any objection to the fee petition filed by the NPC to the extent that our recommendation is that it ought to be reduced to 7.5 percent. We'll be putting that on the record.<sup>213</sup>

The following day, on July 28, 2010, the objectors' liaison counsel sent his letter to the court recommending a global assessment of 7.5 percent, but not disclosing that plaintiffs' liaison counsel and both

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211. *Id.* at 3-4.

212. *Id.* at 4.

213. *Id.* at 4-5.

co-lead counsel agreed to pay the objectors from the common benefit fund an amount such that the objectors' net assessment would be 4 percent.<sup>214</sup> In the end, BrownGreer distributed \$18,539,236.85 to the objectors' liaison counsel, who then distributed it to others.<sup>215</sup>

This deal was remarkable for reasons beyond its secrecy. First, the objectors purported to agree to advise the Court that 7.5 percent was a reasonable amount for other law firms to pay for common benefit fees, when they agreed to be assessed 4 percent. Second, plaintiffs' liaison counsel purported to speak for the NPC, when the Court created the NPC only to negotiate with Merck and the NPC had no court-appointment to agree to distribute settlement funds.<sup>216</sup> Third, the PSC never conducted a meeting (telephonic or in-person) where the deal was discussed or put to a vote.<sup>217</sup> The PSC's co-lead counsel consummated the deal without authorization by the PSC as a whole.<sup>218</sup>

Fourth, plaintiffs' liaison counsel and the co-lead counsel directed that the \$18,539,236.85 be distributed from the settlement fund—nearly 6 percent of the fund—before the fund for common benefit fees even was created.<sup>219</sup> At that time, Judge Fallon was still considering plaintiffs' liaison counsel's Motion for an Award of Plaintiffs' Common Benefit Fees and Reimbursement of Expenses. Judge Fallon did not issue the opinion until October 19, 2010, nearly three months after the deal had been made.<sup>220</sup> The common benefit fund, therefore, did not even exist.

Fifth, plaintiffs' liaison counsel and the co-lead counsel committed settlement funds without a Court Order, apparently without Judge Fallon's knowledge, and before Judge Fallon had determined the size of the common benefit fund. Judge Fallon would say during a later hearing on February 17, 2011:

BY THE COURT: The only thing I know of it is that there was an objection to the total sum of the common benefit fund, that Mr. Stratton represented the objectors, and I presided—or I gave them the opportunity to do some discovery early on. They did some discovery. They had some issues. I resolved the discovery issues, the evidentiary issues.

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214. See Michael Stratton Letter, *supra* note 199.

215. See July 2010 Private Transcript, *supra* note 208, at 3–4.

216. See *In re Vioxx Prods. Liab. Litig.*, 760 F. Supp. 2d 640, 644 (E.D. La. 2010).

217. 2011 Thomas Kline Affidavit, *supra* note 161, ¶ 9.

218. See *id.* ¶ 10.

219. See *id.* ¶ 8.

220. See *In re Vioxx*, 760 F. Supp. 2d at 640.

They proceeded on with the case. I was advised that the objectors withdrew the objection. That's all that I know of it. I wasn't involved in any discussions or agreements. That's why I didn't issue any orders.<sup>221</sup>

Sixth, plaintiffs' liaison counsel and the co-lead counsel entered into an agreement with the objectors' liaison counsel purportedly speaking for all objectors. Some objectors had no idea that negotiations were ongoing and never gave authority to the objectors' liaison counsel to settle or withdraw their objections. The objectors' liaison counsel had been appointed only to a liaison counsel role, not lead counsel.

For example, in the hearing on February 17, 2011, attorney Kathy Snapka, who was among the objectors, advised Judge Fallon that she had received no notice that the objectors' liaison counsel was negotiating a settlement on her behalf; Snapka merely received a copy of Michael Stratton's July 28, 2010 letter recommending a 7.5 percent assessment.<sup>222</sup> Furthermore, she received a transmittal letter dated September 2, 2010, from the objectors' liaison counsel, enclosing a check, drawn on his trust account, in the amount of over \$336,000.<sup>223</sup> Snapka expressed her confusion about the provenance of this check to the objectors' liaison counsel, who then tendered her another check for over \$33,000, that she searched in vain for any Order authorizing this distribution from BrownGreer to the objectors' liaison counsel, or from him to her.<sup>224</sup> Snapka did not see in Judge Fallon's subsequent Orders any reference to a depletion of the common benefit fund, therefore she did not deposit either of the checks tendered by the objectors' liaison counsel and wished to bring this troubling matter to Judge Fallon's attention.<sup>225</sup>

In a related vein, attorney Daniel Becnel signed an FPO contract and also objected to plaintiffs' liaison counsel's recommendation of an 8 percent assessment for common benefit fees.<sup>226</sup> On July 23, 2010, the objectors' liaison counsel attempted to contact Mr. Becnel but never reached him.<sup>227</sup> On September 2, 2010, the objectors' liaison counsel sent Mr. Becnel a letter describing the deal but not stating

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221. Transcript of Proceedings at 12, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Feb. 17, 2011, 3:30AM).

222. *Id.* at 11-12.

223. *Id.* at 12.

224. *Id.* at 11-12.

225. *Id.* at 10-12.

226. Notice to the Court of Daniel Becnel ¶ 2, *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Mar. 9, 2011).

227. *Id.* ¶ 6.



with whom the deal had been reached or whether it had been court-approved.<sup>228</sup> He enclosed a \$440,694.43 check.<sup>229</sup> But according to Mr. Becnel, he never gave the objectors' liaison counsel authority to settle his objection:

This [was] the first notice I had that Mr. Stratton was acting as my attorney or had authorization to settle a case below the original signed contract made reference to in Document 786. He never had permission to negotiate the fee on my behalf.<sup>230</sup>

In addition, "I had no idea that he was agreeing to a 7.5 percent common benefit fee since that was never discussed or disclosed prior to discovery."<sup>231</sup>

Seventh, plaintiffs' liaison counsel and the co-lead counsel instructed BrownGreer to pay the money (and BrownGreer did so) without a Court Order and without Judge Fallon's knowledge that this commitment had been made. Because of this distribution, the common benefit fund never attained its full ordered and expected value of \$315,250,000.<sup>232</sup> When the Fee Allocation Committee made its initial recommendations for fee allocation, the common benefit fund reportedly contained only \$311,984,930, notwithstanding the fund's presence in an interest-bearing account.<sup>233</sup>

### *C. Discovery Regarding the 4 Percent Deal and the Shortcoming in the Common Benefit Fund*

In November of 2008, the Court appointed the FAC to receive applications for common benefit fees.<sup>234</sup> On January 19, 2011, the FAC delivered its recommendations to the court after over 100 law firms submitted affidavits and/or made presentations in support of their common benefit claim.<sup>235</sup> As discussed above, the FAC's recommendation was wholly unsuitable as a basis for the court's ultimate determination of fees, and numerous objections were filed.

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228. *Id.*

229. *Id.*

230. *Id.*

231. *Id.* ¶ 9.

232. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, at \*1 (E.D. La. Sept. 9, 2011) (Order).

233. 2011 Co-Lead Counsel Memorandum, *supra* note 198, ("Exhibit C") at 34.

234. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Nov. 20, 2007) (Pretrial Order No. 32).

235. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, 2011 WL 572394, at \*3 (E.D. La. Jan. 20, 2011).

The objections served as a platform for learning more about the 4 percent deal. Initially, Judge Fallon appointed a liaison counsel for the objectors, Mr. Pascal Calogero, and co-lead counsel, Mr. Robert Arceneaux, and Ms. Margaret Woodward.<sup>236</sup> They conducted discovery against those who made the deal and BrownGreer, which distributed the money.<sup>237</sup> On February 24, 2011, Mr. Arceneaux participated in a meeting among lead and liaison counsel for the FAC and Objectors.<sup>238</sup> At that meeting, plaintiffs' liaison counsel explained that he and the co-lead counsel had pursued settlement talks with the objectors' liaison counsel, with Judge Fallon's encouragement, to resolve an apparently serious challenge to the common benefit fund.<sup>239</sup> Plaintiffs' liaison counsel explained his view that, at that time, "the fund belonged to nobody."<sup>240</sup> He said that the settlement "inured to the benefit of every claimant to the common benefit fund."<sup>241</sup> Judge Fallon was not informed of the terms of the deal, plaintiffs' liaison counsel said, because "he [the judge] didn't want to know."<sup>242</sup>

In March 2011, various objectors filed a motion for discovery regarding the unauthorized withdrawal from the fund because of the lack of transparency and the realization that the common benefit fund contained less than the court-ordered amount.<sup>243</sup> These motions suggested a variety of remedies ranging from stripping individuals of their leadership positions to requiring the disgorgement of the secretly-transferred money.<sup>244</sup> On August 29, 2011, the court directed the Claims Administrator to provide a report of the amount it held as common benefit fees.<sup>245</sup> The resulting report, which the court entered into the record on September 9, 2011, disclosed that only \$302,406,562.50 remained in the escrow fund, and that over \$12 million had been disbursed to the objector firms.<sup>246</sup>

This revelation prompted the court to order additional briefing and a hearing to determine who should bear the shortfall. The hear-

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236. See generally 2011 Co-Lead Counsel Memorandum, *supra* note 198.

237. See *id.* at 6–8.

238. *Id.* at 7.

239. *Id.*

240. *Id.*

241. *Id.*

242. *Id.*

243. See 2011 Co-Lead Counsel Memorandum, *supra* note 198.

244. *Id.* at 14.

245. See *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, at \*1 (E.D. La. Aug. 25, 2011) (Order & Reasons).

246. See *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657 (E.D. La. Sept. 9, 2011) (Order & Reasons).

ing occurred on September 21, 2011.<sup>247</sup> At the hearing, plaintiffs' liaison counsel stated that the FAC would bear the shortfall on a pro rata basis in order that the FAC not contradict its agreements with the objectors.<sup>248</sup> The court did not probe into the underlying question of why the unauthorized transfers were made, but stated in a resulting order that it was "unaware of the details of the arrangement between Plaintiffs' Counsel and the Percentage-Fee Objectors and did not order any disbursements," and that it was "satisfied that all shortfalls in the fund have been adequately explained."<sup>249</sup> The court denied discovery into the issue and ordered that any shortfall be borne *pro rata* by the FAC's members.<sup>250</sup>

It is unclear how the FAC members fulfilled their obligation to make the common benefit fund whole. On August 9, 2011, the court entered its order allocating the common benefit fund among the counsel that performed common benefit work.<sup>251</sup> The court ordered the disbursement of \$315,250,000, even though the court, and all those concerned, knew that the fund was short that amount by at least \$12 million.<sup>252</sup> The money was distributed, and nothing suggested that the non-FAC members received less than the amounts awarded.<sup>253</sup> However, there is no documentation in the court record as to FAC's handling of their *pro rata* reduction to compensate for the shortfall.<sup>254</sup> The scandal ended quietly.

#### D. Comments on the 4 Percent Deal

It is surprising that a federal district judge would not be informed by counsel about an agreement to distribute over \$18.5 million of settlement money that was under the judge's direct supervision and that the judge had at that point awarded to nobody, let alone a group of lawyers. This should *never* happen in a mass tort setting (or any setting). In effect, plaintiffs' liaison counsel had it right: the common benefit fund "belonged to nobody." Certainly the lawyers

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247. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, at \*4 (E.D. La. Sept. 26, 2011) (Order & Reasons).

248. *See id.*

249. *Id.* at \*3-4.

250. *Id.* at \*4.

251. *See In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, at \*31-32 (E.D. La. Aug. 9, 2011) (Order & Reasons).

252. *See id.*

253. *See id.*

254. *See id.*

had no claim to it, as they possessed neither the right to determine its allocation nor the power to order the distribution of funds.

The 4 percent deal had major ramifications in the fee allocation process. For starters, the deal undermined basic predicates of Judge Fallon's October 2010 Order regarding common benefit fund assessments.<sup>255</sup> In reaching that decision, Judge Fallon relied on representations that the objectors had withdrawn their opposition and agreed that 7.5 percent was an acceptable resolution.<sup>256</sup> However, Judge Fallon was not informed that plaintiffs' liaison counsel and the co-lead counsel had reached a deal in which some plaintiffs' counsel would pay only 4 percent.<sup>257</sup> Judge Fallon still may have decided that 6.5 percent was appropriate. But he may have considered the 4 percent deal, and rejected it, making clear that the objectors' liaison counsel and his fellow objectors had to pay a court-ordered assessment regardless of their prior understanding. Alternately, Judge Fallon might have reasoned that if the NPC thought 4 percent was satisfactory for the objectors then it was also satisfactory for all plaintiffs' counsel. This would have resulted in lowering the common benefit fund by roughly \$121 million down to \$194 million. Since 73 percent was recommended to be distributed to the nine FAC firms,<sup>258</sup> such a reduction would have cost each FAC firm nearly \$10 million on average.

Moreover, if it had been known that a 4 percent deal was available, more than 62 firms may have joined the objectors' liaison counsel objection. As a result, the deal may have collapsed, and the objections may never have been withdrawn. Judge Fallon may have been forced to address the enforceability of the Full Participation Option and its August 2005 Pretrial Order.<sup>259</sup> With dozens more firms objecting and deal-making, the rationale for an 8 percent, or 7.5 percent, or 6.5 percent common benefit fee would have been undermined; the whole effort to undo the Full Participation Option may have collapsed. The process may have gone to the 4 percent agreed upon by the objectors' liaison counsel, or reverted back to the original deal for 2 percent, which would have reduced the common ben-

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255. *In re Vioxx Prods. Liab. Litig.*, MDL No. 1657, at \*31–32 (E.D. La. Oct. 19, 2010) (Order & Reasons).

256. *See id.* at 10.

257. 2011 Co-Lead Counsel Memorandum, *supra* note 198, at 4–5.

258. Objection of Kline & Specter, P.C., *supra* note 1, at 45; *see In re Vioxx*, 2011 WL 572394, at \*4–5.

259. *See In re Vioxx Prods. Liab. Litig.*, MDL 1657 (E.D. La. Oct. 19, 2009) (Order & Reasons).

efit fund by over \$218 million to roughly \$97 million, costing the FAC firms almost \$18 million on average.

Interwoven with these considerations is the lack of transparency concerning the fate of millions of dollars in settlement funds—money that, if it belonged to “nobody,” could not permissibly be distributed by lawyers acting without judicial knowledge or authorization. Surely due process considerations are implicated when unallocated settlement funds are distributed to a select group laden with self-serving considerations without providing anybody, not even the court, with notice or opportunity to respond. At the time this was discovered, some suggested that the distribution constituted a fraud on the court, and that the Fee Allocation Committee should be disbanded and its members forced to forfeit a portion of their fees to make the fund whole.<sup>260</sup> Judge Fallon never entered such rulings, and the matter was resolved by negotiation between the FAC and objectors, which was ultimately approved of by the court.

There is little comfort to be found in the FAC’s agreement to absorb the shortfall in the common benefit fund. In particular, it is deeply unfair that certain firms only paid 4 percent to place their individual cases in the MDL, while other firms were required to pay the greater sum of 6.5 percent. This wrong was not righted simply by ordering the full amount of \$315,250,000 to be distributed amongst the firms that performed common benefit fund activities. This inequity should never have existed, and should not be deemed acceptable in future litigation. At a minimum, it is inadequate that those who distributed settlement funds without judicial approval or knowledge can replace them without accompanying punishment.

It is unlikely any of this would have occurred had the PSC not been dismembered in favor of ad hoc committees run by political insiders to the litigation. Considering that the PSC was created at the outset, the court should have allowed the PSC to continue its supervisory role. The lesson here for future MDL proceedings is quite apparent.

In sum, deals like this should not be made nor should they be permitted. Future plaintiffs and judges in mass tort proceedings should have confidence that plaintiffs’ counsel will be forthcoming in all matters relating to fund allocation. At stake are fundamental principles of justice, transparency, and due process, all foundations upon which the American courts, and public confidence are built.

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260. 2011 Co-Lead Counsel Memorandum, *supra* note 198, at 14.

### CONCLUSION

Mass tort litigation has an important place in the American litigation system. It is therefore vital that MDL judges enforce an orderly framework for resolving disputes between plaintiffs and defendants. It is equally crucial that MDL judges ensure that post-settlement issues are resolved in a manner that is transparent, jurisprudentially-sound, and fundamentally fair. The problems that complicated the creation and allocation of the *Vioxx* common benefit fund should never have occurred. The authors hope such problems will not be present in future MDL proceedings.